



January 22, 2019

To Whom It May Concern:

It is with enthusiasm that I write to you in support of Sean M. Weiss, who has provided healthcare consulting services for me for the past two years. Having opened my private practice a short while ago, I've encountered the often-challenging landscape in which healthcare professionals – especially independent providers – must navigate to become, and remain, successful. For that reason, I've been fortunate enough to know Mr. Weiss.

From Medicare rules and regulations to OIG and Medicare compliance and professional coding, my practice has relied upon Sean's healthcare knowledge when faced with payer challenges. These issues may often spell significant financial burden, whether substantiated or not, and can be especially challenging for a private practice. I first witnessed Sean's work nearly two years ago during a substantial payer audit that resulted in a favorable outcome for the practice. Since that time, I have not hesitated to contact Sean for his expert consultation in various business matters as they relate to my practice.

I can speak to both Sean's healthcare acumen as well as his professionalism, veracity, and clear determination. To know that Sean is working on a project – no matter the complexity – comes with a sense of confidence that the caliber of work and the execution will exceed expectations.

For these reasons, it is my hope that this letter of recommendation helps to serve as a reinforcement of Sean's character and healthcare knowledge, of which he is amongst the highest ranks.

Regards,

Akash Anand, MD, FACS