



**The Nurse Practitioner Association** New York State

12 Corporate Drive, Clifton Park, NY 12065 P 518.348.0719 F 518.348.0720 W [www.TheNPA.org](http://www.TheNPA.org)

January 22, 2019

Sean M. Weiss  
Partner/VP & Chief Compliance Officer  
DoctorsManagement

Dear Sean,

The Nurse Practitioner Association New York State (NPA) is pleased to write a letter of recommendation for you. We have worked together since 2008. The NPA Conference Committee has invited you to present at our annual conference many times over the past several years, as well as at our One Day Conference in 2014. Evaluations completed by the participants have always been excellent.

Not only have you presented at our conferences over the years, but when we have reached out to you, you have provided us with answers to questions that our members have had with coding, billing and reimbursement. As a benefit of membership, the NPA provides its members with a Practice Resource Guide which is a compilation of information that is important for nurse practitioners. We asked if you would write language, which you did, on Reimbursement Guidelines so that we could include this in our guide.

The NPA looks forward to our continued working relationship with you.

Sincerely,

Susan Hubbard  
Director of Operations & Education